



2025

Annual **INCOSE**
international workshop

HYBRID EVENT

Seville, SPAIN

Feb 1 - 4, 2025

WORKSHOP GUIDE

The event of the year
for systems engineers to contribute
to their industry



#INCOSEIW

Join the conversation!

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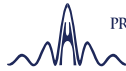
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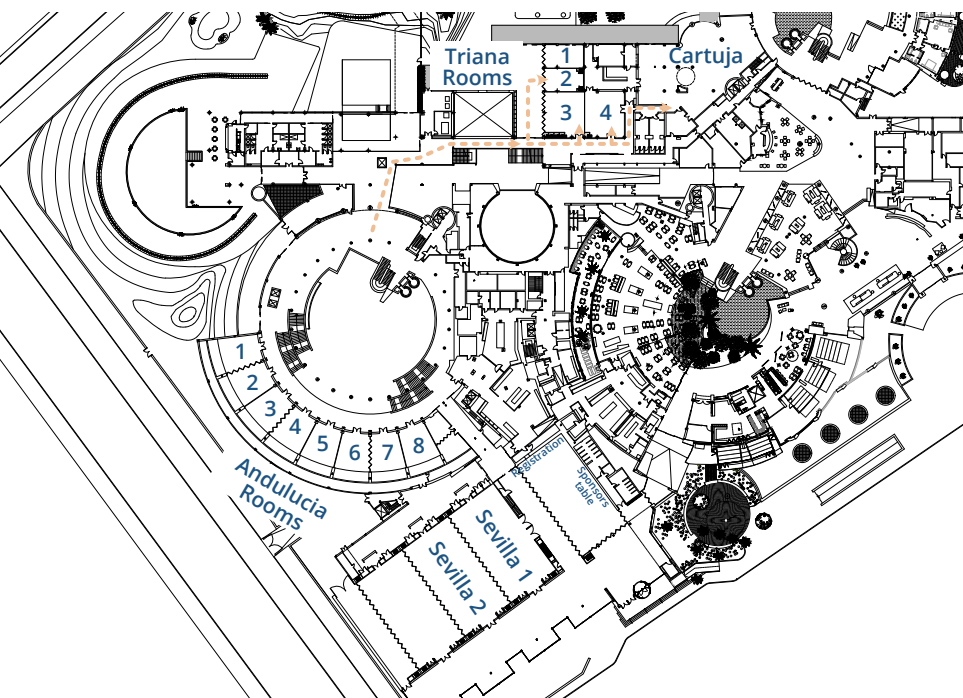


WPI

www.wpi.edu/academics/graduate

Maps

Ground Level



To Triana and
Cartuja rooms

Lower Level



General Information

PLEASE WEAR YOUR BADGE AT ALL TIMES
IT PROVIDES ADMISSION TO THE WORKSHOP PROGRAM,
EVENTS AND MEALS.

Registration

The IW registration desk is located on Ground Level and is open:

- Friday: 08:00 to 18:30
- Saturday to Monday: 07:00 to 18:00
- Tuesday: 07:00 to 13:00

Meeting rooms

Meeting rooms are located on Ground Level and Lower Level. Please see the hotel meeting facilities map on page 3. Opening and closing plenaries will take place in Sevilla 1&2 on Ground Level.

Ad hoc meetings

Check at the INCOSE registration desk for available meeting rooms.

Unused meeting space

If you have to cancel a scheduled meeting or use less time than originally planned, please leave a message at the IW registration desk. Meeting space is limited and there are groups who may need the room. Rooms found empty during scheduled time may be reassigned without notice.

Breakfast

Breakfast will not be provided. If you have booked a room through our group rate at the Barcelo Renacimiento Hotel, breakfast is included and will be served at the hotel restaurant from 06:30 to 08:00.

Breaks and Lunches

Morning and afternoon breaks will be served in the Conference Center Foyer. Morning breaks:

- Saturday 9:30 to 10:00
- Sunday 9:00 to 9:30
- Monday and Tuesday 10:00-10:30

Afternoon breaks:

- Saturday 15:00 to 15:30
- Sunday and Monday 15:30 to 16:00

Lunches will be served in Atrio III – Lower Level.

- Saturday 12:00 to 13:00
- Sunday 12:30 to 13:30
- Monday 12:00 to 13:30

Please be informed that lunches and coffee breaks are not provided for guests.

WiFi Connection

To connect to the internet, please use the wifi network
SSID name: **IW2025**
Password: **INCOSE2025**



First-Time Attendees Welcome Reception

Atrio III – Lower Level
Friday, 31 January – 17:00 - 18:00

Is this your first International Workshop (IW)? If so, join us to find out how to make the most of the IW from INCOSE veterans. Take advantage of this special opportunity and have some fun as you make new connections across the systems engineering community. Learn from INCOSE leaders and seasoned systems practitioners who will share how to get the most out of this packed event.

Receptions



MBSE social with Propeller Hat Awards

(MBSE workshop participants only)
Atrio I – Ground Level
Sunday, 2 February - 18:00 - 19:00

EMEA Market Place Lunch

Atrio III – Lower Level
Monday, 3 February - 12:00 - 13:30



Networking Lunch Reception – Market Place

Atrio III – Lower Level
Tuesday, 4 February – 13:00 – 15:00



Working Group Market Place

Atrio III - Lower Level
Saturday, 1 February to Monday, 3 February – 08:00 – 18:00
Tuesday, 4 February – 08:00 – 15:00

The Working Group Marketplace is an ongoing event showcasing the INCOSE working groups, their charters and various activities. Monitors will be available throughout the event, with various working group leaders available during breaks and lunches to hold conversations about the different working group efforts and activities. IW attendees are encouraged to use this forum as a way to learn about the working groups during the event, many of them will be hosting meetings and workshops open to participation.

All Working Group Chairs are expected to update their INCOSE.org web pages before the start of the IW, and during the event, so that the data displayed at the Marketplace is the most up-to-date.

APP

Flash the QR code or connect to the workshop website with your smartphone or tablet and you will receive instructions about how to download the app for Apple or Android devices.



Welcome to 2025 INCOSE INTERNATIONAL WORKSHOP (IW2025)

This guide is created to help new and established members get more out of the technical activities at IW2025 by providing an overview of our planned meetings. In addition, this guide provides practical information on current activities and related points of contact as a reference after you return to the workplace.

We encourage you to proactively engage in INCOSE. Our intent is to operate in an open, transparent manner. A great deal of information about what our organization, working groups, and members are doing will be at your fingertips. It's up to you to choose the topics of greatest interest to you. The Plenary Sessions, the Energy Transition and Digital Twin Theme Workshops, the MBSE Workshop, and the EMEA Market Place are examples of events that provide overviews of many topics. Additionally, there will be specific meetings on various domains, processes and enabling skills to choose from. While the printed schedule will show many of the meetings, the IW2025 App and online meeting schedule will have the most up to date list of meetings planned.

Please use this workshop as an opportunity to introduce yourself to us and the entire Technical Operations team during the various technical meetings, coffee breaks, lunches, and social events. We want to hear about your interests, points of view and perspectives so that we can serve you better.

To that end we have provided an online tool for your suggestions in the help desk, and we will send you a quick email survey after IW2025. Please take advantage of these tools so that we can manage your suggestions in an organized way. As a member-driven organization, INCOSE is you and we are INCOSE. Please consider volunteering to help with a project, lead a team or participate in the governance of our society. You can make a difference!

The annual IW event is always a great place to exchange ideas on technical activities and work together for the benefit of the global systems engineering community. We hope these next few days will exceed your expectations through very fruitful exchanges and that you will have a pleasant time in the Seville area.

Tami Katz, INCOSE Technical Director
Jimmie McEver, Deputy INCOSE Technical Director

Technical Operations

Technical Operations (TechOps) includes the INCOSE members who are involved in technical activities and creation of INCOSE technical products. The primary objective of TechOps activities is to advance world-class systems engineering and to create resources for systems engineers across many application domains.

The two primary ways members get involved in technical activities is through Working Groups (WGs) and Project Teams. WGs are primarily formed by INCOSE members with a common passion to collaborate on a topic. Project teams are formed to work on assignments that may not fit within a specific working group.

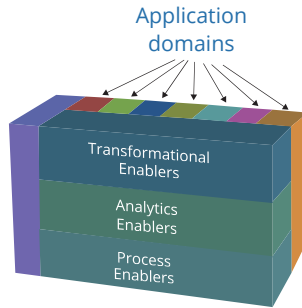
For more information on INCOSE technical operations and the leadership team please refer to www.incose.org/communities/technical-operations. To see how you can get more involved in Technical Operations reach out to a WG Chair, Assistant Director, Deputy Technical Director or the Technical Director.

TechOps Organization

TechOps has a purposeful structure which we call the TechOps Matrix. In line with the Systems Engineering Handbook (SEH) v5, as well as statements in the SE Vision 2035 (both available in the INCOSE online bookstore), our WGs are grouped into Application Domains and Enablers. Enablers are further grouped into Process, Analytic, and Transformational Enablers.

- **Process Enablers** are the WGs that address the technical and management processes defined in the SEH and ISO/IEC/IEEE 15288:2015. Among others, the Process Enablers consist of WGs like Architecture, Measurement, Risk Management, and Requirements.
- **Analytic Enablers** are those WGs that address the SEH v5 that focus on the analytic capabilities required for good Systems Engineering or for Specialty Engineering activities. Examples include WGs like Decision Analysis, System of Systems, Product Line Engineering, and Complex Systems.
- **Transformational Enablers** are leading the way to future developments of Systems Engineering. These groups mainly focus on transforming Systems Engineering into a model-based discipline, such as, MBSE Patterns, Model-Based Conceptual Design, Digital Engineering Information Exchange (DEIX), and Lean Systems Engineering.
- **Application Domain** Specific WGs tailor and develop knowledge from and for the Process Enablers, Analytic Enablers and Transformational Enablers, to domain specific needs and applications. For example, Healthcare, Transportation, Space Systems, and Telecommunications.
- **Project Teams** are chartered to achieve visions, objectives, and missions as needed, and can include representatives of multiple working groups to achieve a specific outcome. A champion is assigned to lead these efforts with the help of other volunteer members with a passion to make a significant difference.

A high-level TechOps Matrix is shown in the figure below:

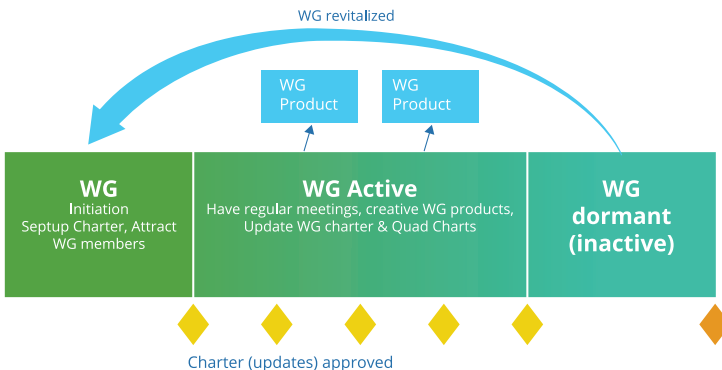


TechOps Governance and WG Life cycle

The Technical Director, Deputy Technical Director, and Assistant Directors together form the leadership team of TechOps. Through this leadership structure, TechOps has developed our culture statement, set operation requirements, evaluated operational objectives, developed the governance function of WGs as well as the product and WG life cycle, and coordinated TechOps interfaces to other INCOSE internal and external bodies. See here for more information: www.incose.org/incose-member-resources/working-groups

Within TechOps we share the following additional beliefs:

- We apply Systems Engineering to what we do and how we do it.
- We are all volunteers, so we back up each other and actively recruit new volunteers to support our efforts.
- We strive to deliver what we promise at a high level of quality.
- Systems Engineering practitioners are our customers.
- We are servant leaders, removing barriers while following the intent of INCOSE policy.
- We apply INCOSE values and principles when setting our priorities.
- We are evolving to an impactful professional society.



Assistant Directors are assigned specific areas of the TechOps Matrix to lead and govern. These leaders work to identify, prioritize, and initiate technical activities within their assigned area considering the input from key stakeholders including the Technical Director, members of the Board of Directors, other Assistant Directors, relevant TechOps members, representatives from the Corporate Advisory Board and the Industry Outreach Board.

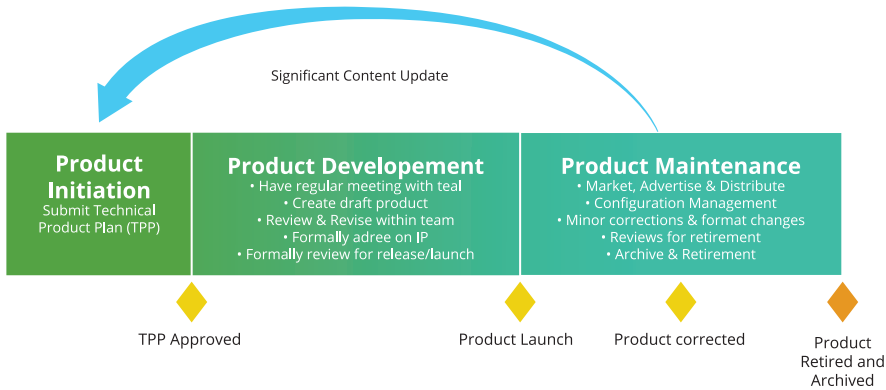
WG Chairs are assigned to specific Assistant Directors and the corresponding area within the TechOps Matrix. Consequently, WGs are grouped together by the groupings available within the TechOps Matrix. WG Chairs work to identify, prioritize, and initiate technical activities within their assigned area with primary input from their members as well as the guidance and assistance from the assigned Assistant Directors who represent many other stakeholders. The life cycle of a WG is visualized in the above figure.

TechOps Products

All TechOps products undergo technical review, are cleared for intellectual property, receive INCOSE-branding, and are offered by INCOSE. Either INCOSE owns the copyright, or the author(s) have given permission for INCOSE to use.

With this life cycle representation, the following four life cycle stages have been identified:

- Initiation
- Active
- Dormant
- Retired / Archived



A major goal of TechOps is to learn and iterate on this structure and life cycle processes as we receive feedback from INCOSE members, WGs, Project Teams, and TechOps leaders. We expect to apply these lessons to help evolve and mature the structure as needed. If you have any suggestions to further improve TechOps, please make sure the TechOps leadership is informed about your ideas.

INCOSE'S TECHNICAL ACTIVITIES FOR 2025

As participants in IW2025, you join a community of systems thinkers that are actively engaging in a range of technical activities that shape the future of INCOSE. Whether you're a member of working groups (WGs), initiatives, or utilize the outcomes of their activities, we aim to provide you with the necessary points of contact to help you navigate your involvement successfully. While many of the working group names are self-explanatory, not all are. In addition, most working groups cover their specific area of interest in both a broad and deep fashion. WGs are listed on the IW2025 event app, a formal WG charter, and websites. which will give you contact information and will help you to quickly understand your potential interest for each.

There's plenty of possibilities to get in touch: reach out to WG Chairs, look at the WG web page to learn about a WG, join a WG meeting during IW, and spark discussions during breaks and receptions. To further assist your explorations, visit the Plenaries, Town Halls, and Working Group Market Place to learn more about the diversity of work taking place inside INCOSE.

Reference the website for the full list of WGs with links to their webpages: www.incose.org/communities/working-groups-initiatives

Frequently Asked Questions

“There is so much to do, what should my working group focus upon during IW?”

One of the key activities at IW is for your WG to discuss ideas and develop plans for the coming year with the group and then share those plans. A common source of needs for WGs to address may originate from the Corporate Advisory Board (CAB), gaps in our product portfolio, and other priorities shared during IW. During the IW, existing and new Working Group Charters must be reviewed and updated before the close of the IW. These updates are also expected to be reflected in the reflected in the Working Group INCOSE.org web pages so that all INCOSE members are aware of the scope, depth and focus of all the WG activities. The WG Chair should ensure that the WG webpage is up to date in time for the closing Market Place of the IW.

“I am a new SE (or just new to INCOSE) so I feel I don't have much to contribute?”

Everyone can contribute! Less experienced members bring a fresh perspective, new ideas to share and new challenges that INCOSE wants to help resolve.

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Advancing Systems Engineering in the Face of Complexity	Javier Calvo-Amodio, Bill Miller, David Rousseau, Michael Pennotti, Peter Brook	Sun, 02 Feb	09:30	11:30	Hybrid session	España 5
Academic Council	Alejandro Salado	Sun, 02 Feb	13:30	15:30	Hybrid session	Cartuja
Academic Equivalency Roundtable Discussion	Courtney Wright, Chris Browne	Sun, 02 Feb	16:00	18:00	Hybrid session	Andalucia 2
Agile Systems & SE Working Group General Meeting	Rick Dove, Robin Yeman	Sat, 01 Feb	15:30	17:00	Hybrid session	Andalucia 2
AI and SE Mini Tutorial for Systems Engineers	Ali Raz	Sun, 02 Feb	10:00	12:00	Hybrid session	España 4
AI WG Leadership Meeting	Ali Raz	Tue, 04 Feb	10:30	12:00	Closed session	Andalucia 7
AI Working Group Overview Meeting	Ali Raz	Sat, 01 Feb	13:00	15:00	Hybrid session	España 4
AI4RE Meeting	Ramki Raman, Kevin Orr	Sun, 02 Feb	13:30	15:30	Hybrid session	Andalucia 2
		Sun, 28 Jan	10:30	12:00	Hybrid session	Pier 9
		Mon, 03 Feb	10:30	12:00	Hybrid session	Triana 2
		Mon, 03 Feb	13:30	15:30	Hybrid session	Triana 2
		Mon, 03 Feb	16:00	18:00	Hybrid session	Triana 2
Americas Sector Chapter Leaders Meeting	Renee Steinwand	Sun, 02 Feb	13:30	15:30	Hybrid session	España 4
Architecture Scientification I - Foundations (Note: This is about feeding the BOK).	Alejandro Salado, William Miller	Sat, 01 Feb	13:30	15:00	Hybrid session	Triana 4
Architecture WG	Jean-Luc Garnier, Anand Kumar, Rolf Siegers	Sat, 01 Feb	10:00	17:00	Hybrid session	Andalucia 1
		Sun, 02 Feb	09:30	18:00	Hybrid session	Andalucia 1
		Tue, 04 Feb	09:00	12:00	Hybrid session	Andalucia 3
Asia & Oceania Sector 3 Meeting	Quoc Dr. Do, Marco Forlingieri	Mon, 03 Feb	10:00	12:00	Hybrid session	Andalucia 2
Automotive #3	ALAIN DAURON	Sun, 02 Feb	17:00	18:00	Hybrid session	Andalucia 7

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Automotive & Systems And Software Interface WGs common meeting	ALAIN DAURON	Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 7
Automotive WG	Alain DAURON	Sun, 02 Feb	13:30	15:30	Hybrid session	Andalucia 7
		Mon, 03 Feb	13:30	15:30	Hybrid session	Andalucia 7
Biological Ecosystems as Quantitative System Design Inspiration for Resilient and Sustainable Human Networks	dennis tuckowski, allison tyle	Sun, 02 Feb	16:00	17:30	Hybrid session	Triana 1
Building an EMPIRE: Combined Project Management and Systems Engineering	Michael Halvorson	Mon, 03 Feb	09:30	10:30	Hybrid session	España 4
		Sun, 02 Feb	09:30	12:30	Closed session	Triana 4
CIPR WG Business Meeting	Anthony Adebonojo	Tue, 04 Feb	11:00	12:00	Hybrid session	Andalucia 4
Closing Plenary		Tue, 04 Feb	12:00	13:00	Hybrid session	Sevilla 1 +2
Competency WG	Cliff Whitcomb	Sun, 02 Feb	13:30	15:30	Hybrid session	Triana 2
		Mon, 03 Feb	08:00	10:00	Hybrid session	Andalucia 4
Complex System WG - Guidance for Using 'Complexity' and Related Terms	Joshua Sutherland, Dean Beale	Mon, 03 Feb	10:30	12:00	Hybrid session	Andalucia 4
		Sun, 02 Feb	17:00	18:00	Hybrid session	España 2
Complex Systems Working Group - Bridge Team Insight Magazine Coordination Meeting	Dean Beale	Tue, 04 Feb	09:00	10:00	Closed session	Andalucia 6
Configuration Management for PLE: The new ISO 26581	Marco Folringieri	Sun, 02 Feb	13:30	15:30	Hybrid session	Triana 3
Configuration Management WG	CMWG Leader, Sandrine Gonthier	Sun, 02 Feb	16:00	18:00	Hybrid session	Triana 2
Corporate Advisory Board Meeting	Michael Dahlberg	Mon, 03 Feb	08:00	17:00	Closed session	Sevilla 1
Corporate Advisory Board Reception (by invitation only)		Mon, 03 Feb	17:00	18:30	In-person session	España 1

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Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Critical Infrastructure Protection and Recovery	Anthony Adebonojo	Sat, 01 Feb	13:00	15:00	Hybrid session	Andalucia 6
		Sat, 01 Feb	15:30	17:00	Hybrid session	Andalucia 6
Cultural Connect: Morning Walk in Seville	Federica Robinson-Bryant, Alice Squires, Stueti Gupta, Victoria Hayes	Sun, 02 Feb	07:00	08:00	In-person session	Lobby
		Tue, 04 Feb	07:00	08:00	In-person session	Lobby
De-risking Complex Problems	Dean Beale	Mon, 03 Feb	14:00	15:30	In-person session	Triana 1
Decision Analysis WG	Frank Salvatore	Sun, 02 Feb	09:30	11:30	Closed session	Andalucia 7
		Mon, 03 Feb	08:00	10:00	In-person session	Andalucia 7
Decision Making Tools for Systems Engineers	Dean Beale	Mon, 03 Feb	10:30	12:00	Hybrid session	Andalucia 5
DEIXWG	Celia Tseng	Sat, 01 Feb	13:00	15:00	Hybrid session	Andalucia 5
		Sun, 02 Feb	10:30	12:30	Hybrid session	Andalucia 5
		Sun, 02 Feb	13:30	14:30	Hybrid session	Andalucia 5
		Mon, 03 Feb	14:00	16:00	Hybrid session	Andalucia 5
Embedding SE into Organization WG	Richard Beasley	Sat, 01 Feb	13:00	15:00	Hybrid session	Andalucia 3
EMEA extended Workshop	Sven-Olaf Schulze	Sun, 02 Feb	10:30	12:30	Hybrid session	Andalucia 4
		Sun, 02 Feb	13:30	15:30	Hybrid session	Andalucia 4
		Sat, 01 Feb	15:30	17:00	Hybrid session	España 4
EMEA Marketplace Lunch		Mon, 03 Feb	12:00	13:30	In-person session	Atrio III
Empowering Systems Focused Leadership Using Large Language Models	Alice Squires, Federica Robinson-Bryant	Mon, 03 Feb	13:30	15:30	Hybrid session	Andalucia 3
EWLSE/DEI Reception		Mon, 03 Feb	18:00	19:00	Upon invitation	Acceso Piscina
Fellows	Bob Kenley, Christine Kowalski, Mike Ryan	Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 4
Fellows Selection Committee Meeting	Bob Kenley, Christine Kowalski, Mike Ryan	Sun, 02 Feb	16:00	18:00	Closed session	Andalucia 4

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
First-Time Attendees Welcome Reception		Fri, 31 Jan	17:00	18:00	In-person session	Atrio III
FUSE V&R Workstream meeting	Paul Schreinemakers	Mon, 03 Feb	10:00	12:00	Hybrid session	Andalucia 7
Guide to Model-based Needs & Requirements	Jeffery Williams, Lou Wheatcraft	Sat, 01 Feb	10:00	11:00	Hybrid session	Andalucia 3
		Sat, 01 Feb	15:30	16:30	Hybrid session	Andalucia 3
		Sun, 02 Feb	10:00	11:00	Hybrid session	Andalucia 3
		Sun, 02 Feb	13:30	14:30	Hybrid session	Andalucia 3
		Sun, 02 Feb	16:00	17:00	Hybrid session	Andalucia 3
		Mon, 03 Feb	10:30	11:30	Hybrid session	Andalucia 3
Heuristics for the Measurement Working Group	Harington Lee, Dorothy McKinney, Javier Calvo-Amodio	Mon, 03 Feb	14:00	15:00	Hybrid session	Triana 3
Heuristics Meeting	Dorothy McKinney, Harington Lee	Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 2
Heuristics Open House	Harington Lee, Javier Calvo-Amodio, Dorothy McKinney	Sun, 02 Feb	10:00	12:00	Hybrid session	Andalucia 6
HSI Architecting for Human-Advanced Automation	Grace Kennedy, Ricardo Reis, Dimitri Masson	Sat, 01 Feb	13:00	15:00	Hybrid session	Triana 3
HSI in Early Stage SE	Grace Kennedy, So Young Kim, Dimitri Masson	Sun, 02 Feb	16:00	18:00	Hybrid session	Cartuja
HSI WG Primer Writing	Grace Kennedy, Dimitri Masson	Mon, 03 Feb	10:00	12:00	Hybrid session	Cartuja
INCOSE DEI Strategic Planning Meeting	Federica Robinson-Bryant, Alice Squires	Sun, 02 Feb	11:00	12:30	Hybrid session	Andalucia 3

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Introduction to Feature-based Product Line Engineering	Marco Forlingieri	Sat, 01 Feb	13:00	15:00	Hybrid session	España 3
IPS4SE - Integrated Product Support (GfSE - Working group)	Sven-Olaf Schulze	Sun, 02 Feb	13:30	14:30	Hybrid session	Andalucia 6
IS2025 TPC Meeting	Donna Long, Amy Thompson	Sat, 01 Feb	10:00	17:00	Closed session	Andalucia 8
		Sun, 02 Feb	09:30	17:00	Closed session	Andalucia 8
		Mon, 03 Feb	08:00	17:00	Closed session	Andalucia 8
		Tue, 04 Feb	08:00	12:00	Closed session	Andalucia 8
IWV WG - Systems Integration Guide/ Verification guidance	Jim Armstrong	Mon, 03 Feb	13:30	17:30	Hybrid session	Andalucia 6
Knowledge Systems WG	Robert Nilsson, William Hubbard, Aleksandr Turkhanov, Marco Rosa	Sun, 02 Feb	13:30	15:30	Hybrid session	España 3
		Mon, 03 Feb	13:30	15:30	Hybrid session	Andalucia 2
MBSE Integration Forum (MBSE-IF)	John Nallon, Juan C Mendo	Sun, 02 Feb	13:30	15:00	Hybrid session	España 5
		Sun, 02 Feb	15:30	16:30	Hybrid session	España 5
		Sun, 02 Feb	16:30	18:00	Hybrid session	España 5
		Mon, 03 Feb	09:00	10:00	Hybrid session	España 5
		Mon, 03 Feb	10:30	12:00	Hybrid session	España 5
		Mon, 03 Feb	13:30	15:30	Hybrid session	España 5
		Mon, 03 Feb	16:00	18:00	Hybrid session	España 5
		Sat, 01 Feb	11:00	12:00	Hybrid session	Sevilla 1
MBSE Patterns WG	Bill Schindel	Sun, 02 Feb	13:30	16:30	Hybrid session	España 2
MBSE Patterns Working Group Meeting	Bill Schindel	Mon, 03 Feb	14:30	17:00	Hybrid session	España 2
MBSE social with Propeller Hat Awards		Sun, 02 Feb	18:00	19:00	MBSE Workshop Participants	Atrio I

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
MBSE Working Group/Chapter Presentations	Uwe Kaufmann, Sebastian Dube, Chawk Mean Proum, Lalitha Abaya, Graham Bleakley	Sun, 02 Feb	13:00	15:00	Hybrid session	Sevilla 1
		Sun, 02 Feb	15:30	17:30	Hybrid session	Sevilla 1
MBSE Workshop Kickoff	Troy Peterson, Mark Sampson	Sat, 01 Feb	10:00	11:00	Hybrid session	Sevilla 1
MBX/Digital Ecosystems & OpenMBEE Workshop	Peak Russell, Lucas Aviles, Chris Delp	Mon, 03 Feb	14:30	18:00	Hybrid session	España 3
NAFEMS INCOSE Systems Modeling & Simulation Community Meeting	Phyllis Marbach, Frank Popielas, Peter Coleman	Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 3
Natural Systems - Meeting OPI	Dennis Tuckowski, allison lyle	Sat, 01 Feb	15:30	17:00	Hybrid session	Andalucia 4
Natural Systems WG	Dennis Tuckowski, allison lyle	Sat, 01 Feb	10:00	11:30	Hybrid session	Andalucia 4
Natural Systems WG: Using AI to foster creative solutions to Systems Engineering challenges	dennis tuckowski, allison lyle	Sat, 01 Feb	15:30	17:00	Hybrid session	Triana 3
Natural Systems Working Group	dennis tuckowski, allison lyle	Mon, 03 Feb	14:30	16:00	Hybrid session	Triana 4
Networking Lunch		Sat, 01 Feb	12:00	13:00	In-person session	Atrio III
		Sun, 02 Feb	12:30	13:30	In-person session	Atrio III
		Tue, 04 Feb	13:00	15:00	In-person session	Atrio III
Networking Lunch Reception		Tue, 04 Feb	09:00	12:00	Hybrid session	Andalucia 5
OOSEM WG	OOSEM WG Leader, Ryan Noguchi					
Opening Plenary		Sat, 01 Feb	08:00	09:30	Hybrid session	Sevilla 1+2
OpenMBEE & SysML v2	Ed Seidewitz	Sun, 02 Feb	11:30	12:00	Hybrid session	Sevilla 1
OpenMBEE and SysML v2: Demonstration and Workshop	Ed Seidewitz	Mon, 03 Feb	08:00	12:00	Hybrid session	España 3
Outcome-Driven Product Development	John Metcalf	Sat, 01 Feb	16:30	17:00	Hybrid session	Andalucia 3

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Platform Training Session for Working Groups Using SE Lab	Heidi Davidz	Mon, 03 Feb	13:30	14:30	Hybrid session	Triana 4
		Tue, 04 Feb	13:30	15:30	Hybrid session	Andalucia 7
Progress on the establishment of a WG on Sustainability	ALAIN DAURON, Jean-Claude ROUSSEL, Amaury SOUBEYRAN	Sat, 01 Feb	15:30	17:00	Hybrid session	España 5
		Sun, 02 Feb	16:00	18:00	Hybrid session	España 4
Project Wildfire Workshop	Susan Ronning	Mon, 03 Feb	13:30	15:30	Hybrid session	Andalucia 4
		Sun, 02 Feb	10:00	10:30	Hybrid session	Sevilla 1
Real Time SysML v2 Extension	Gene Shreve, Jerome Hugues	Sat, 01 Feb	13:00	15:00	Hybrid session	España 2
Requirements WG	Lou Wheatcraft, Katarzyna Kot	Sat, 01 Feb	15:30	17:00	Hybrid session	España 2
Research Snapshots 2025 - FUSE - Systems Engineering Scientific Foundations	Joshua Sutherland, Alfonso Lanza, Olivier de Weck	Sat, 01 Feb	15:00	17:00	Hybrid session	Sevilla 2
Review & Direct Complexity and Emergence Research	Dean Beale	Sat, 01 Feb	10:00	12:00	Hybrid session	Andalucia 6
Risk Management WG - Information Session	Ann Brown, Bob Parro, Jack Stein	Sun, 02 Feb	14:30	16:00	Hybrid session	Andalucia 3
Risk WG Technical Presentation	Ann Brown, Jack Stein , Bob Parro	Sat, 01 Feb	16:00	17:00	Hybrid session	Triana 4
RSWG General Session	Kenneth Cureton	Sat, 01 Feb	16:00	17:00	Hybrid session	Triana 2
RSWG Work Session	Kenneth Cureton	Sun, 02 Feb	14:30	18:00	Hybrid session	Andalucia 6
RWG Agile Needs and Requirements	Katarzyna Kot, Lou Wheatcraft	Sun, 02 Feb	10:30	12:30	Hybrid session	España 3
SE Lab Vendor Spotlight and Training	Heidi Davidz	Tue, 04 Feb	08:00	12:00	In-person session	España 3

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
SE/MBSE for Sustainability - Building a sustainability Task Force	Hamza Bassam	Sat, 01 Feb	10:00	15:00	Hybrid session	Sevilla 2
		Sun, 02 Feb	10:00	12:30	Hybrid session	Triana 3
		Mon, 03 Feb	08:00	12:00	Hybrid session	Triana 3
		Tue, 04 Feb	08:00	12:00	Hybrid session	Triana 3
SE4Indus New WG co-chairs preparation	emmanuelle garcia	Sat, 01 Feb	15:30	17:00	Hybrid session	Andalucia 5
SE4Indus: New WG presentation, Draft of Primer review	emmanuelle garcia	Sun, 02 Feb	15:30	18:00	Hybrid session	Sevilla 2
SE4Indus: Road-map, new-members presentation, closure	emmanuelle garcia	Mon, 03 Feb	14:00	15:30	Hybrid session	España 4
SEBoK & WG Partnership Updates	Chris Hoffman, Nicole Hutchison	Sat, 01 Feb	10:00	12:00	Hybrid session	Andalucia 5
		Tue, 04 Feb	08:00	10:00	Hybrid session	España 4
SEBoK Analysis of Standards Team	David Endler	Mon, 03 Feb	16:00	18:00	Closed session	España 4
Sectors I, II, III Leadership All-Hands Meeting	Renee Steinwand	Mon, 03 Feb	13:30	14:30	Hybrid session	España 2
SEQM Annual review and discussion	William Scheible	Sun, 02 Feb	11:30	12:30	Hybrid session	Andalucia 7
Services Committee Meeting	Heidi Davidz	Sat, 01 Feb	15:30	17:00	Hybrid session	Andalucia 7
		Mon, 03 Feb	08:00	10:00	Hybrid session	Andalucia 2
SESSION 2: Scientification of architecture - Methodologies (Note: This is about using the BOK).	Alejandro Salado, William Miller	Sun, 02 Feb	09:30	11:30	Hybrid session	Sevilla 2
Small Business Systems Engineering	Ken Ptack, Ruediger Kaffenberger	Sat, 01 Feb	10:00	12:00	Hybrid session	Andalucia 2
		Tue, 04 Feb	09:00	10:00	Hybrid session	Andalucia 4
Social and Socio-Technical Systems in SE: General Cases	Randall Anway, Cecilia Haskins	Mon, 03 Feb	16:00	18:00	Hybrid session	Triana 4
Society 5.0 and Societal Systems	Grace Kennedy, Dimitri Masson	Tue, 04 Feb	10:00	12:00	Hybrid session	Cartuja
Spiral Approach to Systems Engineering Research	Maarten Bonnema	Sat, 01 Feb	13:00	14:00	In-person session	Triana 2

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Standards Department Yearly Meeting	Daniel Siegl, Joe Marvin	Sun, 02 Feb	17:00	18:00	Hybrid session	Andalucia 3
Strategy Session	David Long	Fri, 31 Jan	09:00	17:00	Closed session	España 3
		Fri, 31 Jan	09:00	17:00	Closed session	España 5
SysML v2 for PLE: Preparing the Digital Guide.	Marco Forlingieri	Mon, 03 Feb	14:30	16:00	Hybrid session	Andalucia 1
SysML v2 Introductory Training	Sanford Friedenthal	Mon, 03 Feb	09:00	12:00	In-person session	Triana 4
SysML v2 Status & Overview	Sanford Friedenthal	Sat, 01 Feb	13:00	14:15	Hybrid session	Sevilla 1
SysML v2 Support for the Digital Thread	Manas Bajaj	Sun, 02 Feb	10:30	11:00	Hybrid session	Sevilla 1
SysML v2 Transition Planning Working Session	Frank Salvatore, Chris Schreiber	Mon, 03 Feb	13:30	18:00	In-person session	Cartuja
System Adaptability: Recent Use Cases and Studies	Haifeng Zhu	Sun, 02 Feb	16:00	18:00	Hybrid session	España 3
		Mon, 03 Feb	15:30	18:00	Hybrid session	Triana 3
System of Systems WG	Alan Harding	Sat, 01 Feb	13:00	15:00	Hybrid session	Andalucia 7
System Structure and Parameterization (SSP) Standard Overview	Hubertus Tummesheit, John Nallon	Sat, 01 Feb	13:30	15:30	Hybrid session	España 5
		Sat, 01 Feb	10:00	12:00	Hybrid session	Andalucia 7
Systems Science WG - Initiatives Overview	Cecilia Haskins	Sat, 01 Feb	07:00	08:00	In-person session	España 4
		Sun, 02 Feb	07:00	08:00	In-person session	España 4
		Mon, 03 Feb	07:00	08:00	In-person session	España 4
		Tue, 04 Feb	07:00	08:00	In-person session	España 4
TechOps Leaders Meeting	Tami Katz	Sun, 02 Feb	13:30	15:30	Closed session	Sevilla 2
Theme Workshop: Digital Twin	Jean-Luc Garnier, Anand Kumar	Mon, 03 Feb	08:00	10:00	Hybrid session	Sevilla 2
		Mon, 03 Feb	10:30	12:30	Hybrid session	Sevilla 2
		Mon, 03 Feb	13:30	15:30	Hybrid session	Sevilla 2
		Mon, 03 Feb	16:00	18:00	Hybrid session	Sevilla 2

Meeting by Group

Meeting Name	Contact Name	Meeting day(s)	Start time	End time	Meeting Listing	Room
Theme Workshop: Energy Transition	Erika Palmer	Sat, 01 Feb	10:00	12:00	Hybrid session	Cartuja
		Sat, 01 Feb	13:00	15:00	Hybrid session	Cartuja
		Sun, 02 Feb	09:30	12:30	Hybrid session	Cartuja
TIMLM - DEIX Collaboration Meeting	John Nallon, Juan Mendo	Tue, 04 Feb	10:30	12:00	In-person session	Andalucia 6
TIMLM and ASD-SSG Planning Session	John Nallon, Kyle Hall	Tue, 04 Feb	09:00	10:30	Closed session	Andalucia 7
TLI Topical Engagement: Ascending into Leadership	David Long, Suja Joseph-Malherbe	Sun, 02 Feb	16:00	17:30	Closed session	Triana 3
Town Hall - One INCOSE	Ralf Hartmann	Sun, 02 Feb	08:00	09:00	Hybrid session	Sevilla 1+2
Transition Planning Approach at LMC	Chris Schreiber	Sat, 01 Feb	14:15	15:00	Hybrid session	Sevilla 1
Transitioning the Concurrent MBSE Environment to SysML v2	Hans Peter de Koning, Sam Gereone	Sun, 02 Feb	11:00	11:30	Hybrid session	Sevilla 1
TWG + Infrastructure WG	IWG Leader, Dale Brown, Marcel van de Ven	Sun, 02 Feb	14:30	17:30	Hybrid session	Andalucia 5
UAF SysML v2 Extension	Aurelijus Morkevicius	Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 5
Unleashing Your Leadership Potential: Inspired by 'I Am Remarkable'	Stueti Gupta, Anabel Fraga, Victoria Hayes, Alice Squires	Sun, 02 Feb	09:30	10:00	Hybrid session	Sevilla 1
Vendor Q&A		Mon, 03 Feb	16:00	18:00	Hybrid session	Andalucia 1
Vendor Roadmaps and Implementation Status		Sat, 01 Feb	17:15	18:30	Hybrid session	Sevilla 1
WG Leaders Meeting	Tami Katz	Sat, 01 Feb	15:30	17:15	Hybrid session	Sevilla 1
WG Marketplace		Tue, 04 Feb	10:00	12:00	Closed session	Espana 4
		Sat, 01 Feb	08:00	18:00	In-person session	Atrio III
		Sun, 02 Feb	08:00	18:00	In-person session	Atrio III
		Mon, 03 Feb	08:00	18:00	In-person session	Atrio III
		Tue, 04 Feb	08:00	14:30	In-person session	Atrio III

Meeting by Day (Saturday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Systems Thinking Roundtable STRT	07:00	08:00	In-person session	España 4
Virtual Systems Thinking Roundtable STRT	07:00	08:00	Hybrid session	Virtual
Opening Plenary	08:00	09:30	Hybrid session	Sevilla 1+2
WG Marketplace	08:00	18:00	In-person session	Atrio III
Break	09:30	10:00	In-person session	Foyer
Architecture WG	10:00	17:00	Hybrid session	Andalucia 1
Guide to Model-based Needs & Requirements	10:00	11:00	Hybrid session	Andalucia 3
IS2025 TPC Meeting	10:00	17:00	Closed session	Andalucia 8
MBSE Workshop Kickoff	10:00	11:00	Hybrid session	Sevilla 1
Natural Systems WG	10:00	11:30	Hybrid session	Andalucia 4
Review & Direct Complexity and Emergence Research	10:00	12:00	Hybrid session	Andalucia 6
SE/MBSE for Sustainability - Building a sustainability Task Force	10:00	15:00	Hybrid session	Sevilla 2
SEBoK & WG Partnership Updates	10:00	12:00	Hybrid session	Andalucia 5
Small Business Systems Engineering	10:00	12:00	Hybrid session	Andalucia 2
Systems Science WG - Initiatives Overview	10:00	12:00	Hybrid session	Andalucia 7
Theme Workshop: Energy Transition	10:00	12:00	Hybrid session	Cartuja
MBSE Keynote: ESEIO WG related topic	11:00	12:00	Hybrid session	Sevilla 1
Networking Lunch	12:00	13:00	In-person session	Atrio III
AI Working Group Overview Meeting	13:00	15:00	Hybrid session	España 4
Critical Infrastructure Protection and Recovery	13:00	15:00	Hybrid session	Andalucia 6
DEIXWG	13:00	15:00	Hybrid session	Andalucia 5
Embedding SE into Organization WG	13:00	15:00	Hybrid session	Andalucia 3
HSI Architecting for Human-Advanced Automation	13:00	15:00	Hybrid session	Triana 3
Introduction to Feature-based Product Line Engineering	13:00	15:00	Hybrid session	España 3
Requirements WG	13:00	15:00	Hybrid session	España 2
Spiral Approach to Systems Engineering Research	13:00	14:00	In-person session	Triana 2
SysML v2 Status & Overview	13:00	14:15	Hybrid session	Sevilla 1
System of Systems WG	13:00	15:00	Hybrid session	Andalucia 7
Theme Workshop: Energy Transition	13:00	15:00	Hybrid session	Cartuja
Architecture Scientification I - Foundations (Note: This is about feeding the BOK).	13:30	15:00	Hybrid session	Triana 4
System Structure and Parameterization (SSP) Standard Overview	13:30	15:30	Hybrid session	España 5

Meeting by Day (Saturday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Transition Planning Approach at LMC	14:15	15:00	Hybrid session	Sevilla 1
Break	15:00	15:30	In-person session	Foyer
Research Snapshots 2025 - FuSE - Systems Engineering Scientific Foundations	15:00	17:00	Hybrid session	Sevilla 2
Agile Systems & SE Working Group General Meeting	15:30	17:00	Hybrid session	Andalucia 2
Critical Infrastructure Protection and Recovery	15:30	17:00	Hybrid session	Andalucia 6
EMEA extended Workshop	15:30	17:00	Hybrid session	España 4
Guide to Model-based Needs & Requirements	15:30	16:30	Hybrid session	Andalucia 3
Natural Systems - Meeting OP1	15:30	17:00	Hybrid session	Andalucia 4
Natural Systems WG: Using AI to foster creative solutions to Systems Engineering challenges	15:30	17:00	Hybrid session	Triana 3
Progress on the establishment of a WG on Sustainability	15:30	17:00	Hybrid session	España 5
Requirements WG	15:30	17:00	Hybrid session	España 2
SE4Indus New WG co-chairs preparation	15:30	17:00	Hybrid session	Andalucia 5
Services Committee Meeting	15:30	17:00	Hybrid session	Andalucia 7
Vendor Roadmaps and Implementation Status	15:30	17:15	Hybrid session	Sevilla 1
Risk WG Technical Presentation	16:00	17:00	Hybrid session	Triana 4
RSWG General Session	16:00	17:00	Hybrid session	Triana 2
Outcome-Driven Product Development	16:30	17:00	Hybrid session	Andalucia 3
Vendor Q&A	17:15	18:30	Hybrid session	Sevilla 1

Meeting by Day (Sunday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Cultural Connect: Morning Walk in Seville	07:00	08:00	In-person session	Lobby
Systems Thinking Roundtable STRT	07:00	08:00	In-person session	España 4
Virtual Systems Thinking Roundtable STRT	07:00	08:00	Hybrid session	Virtual
Town Hall - One INCOSE	08:00	09:00	Hybrid session	Sevilla 1+2
WG Marketplace	08:00	18:00	In-person session	Atrio III
Break	09:00	09:30	In-person session	Foyer
Advancing Systems Engineering in the Face of Complexity	09:30	11:30	Hybrid session	España 5
Architecture WG	09:30	18:00	Hybrid session	Andalucia 1
Certification Exam	09:30	12:30	Closed session	Triana 4
Decision Analysis WG	09:30	11:30	Closed session	Andalucia 7
IS2025 TPC Meeting	09:30	17:00	Closed session	Andalucia 8
SESSION 2: Scientification of architecture - Methodologies (Note: This is about using the BÖK).	09:30	11:30	Hybrid session	Sevilla 2
Theme Workshop: Energy Transition	09:30	12:30	Hybrid session	Cartuja
UAF SysML v2 Extension	09:30	10:00	Hybrid session	Sevilla 1
AI and SE Mini Tutorial for Systems Engineers	10:00	12:00	Hybrid session	España 4
Guide to Model-based Needs & Requirements	10:00	11:00	Hybrid session	Andalucia 3
Heuristics Open House	10:00	12:00	Hybrid session	Andalucia 6
Real Time SysML v2 Extension	10:00	10:30	Hybrid session	Sevilla 1
SE/MBSE for Sustainability - Building a sustainability Task Force	10:00	12:30	Hybrid session	Triana 3
DEIXWG	10:30	12:30	Hybrid session	Andalucia 5
Embedding SE into Organization WG	10:30	12:30	Hybrid session	Andalucia 4
RWG Agile Needs and Requirements	10:30	12:30	Hybrid session	España 3
SysML v2 Support for the Digital Thread	10:30	11:00	Hybrid session	Sevilla 1
INCOSE DEI Strategic Planning Meeting	11:00	12:30	Hybrid session	Andalucia 3
Transitioning the Concurrent MBSE Environment to SysML v2	11:00	11:30	Hybrid session	Sevilla 1
OpenMBEE & SysML v2	11:30	12:00	Hybrid session	Sevilla 1
SEQM Annual review and discussion	11:30	12:30	Hybrid session	Andalucia 7
Networking Lunch	12:30	13:30	In-person session	Atrio III
MBSE Working Group/Chapter Presentations	13:00	15:00	Hybrid session	Sevilla 1
Academic Council	13:30	15:30	Hybrid session	Cartuja
AI4RE Meeting	13:30	15:30	Hybrid session	Andalucia 2
Americas Sector Chapter Leaders Meeting	13:30	15:30	Hybrid session	España 4

Meeting by Day (Sunday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Automotive WG	13:30	15:30	Hybrid session	Andalucia 7
Competency WG	13:30	15:30	Hybrid session	Triana 2
Configuration Management for PLE: The new ISO 26581	13:30	15:30	Hybrid session	Triana 3
DEIXWG	13:30	14:30	Hybrid session	Andalucia 5
Embedding SE into Organization WG	13:30	15:30	Hybrid session	Andalucia 4
Guide to Model-based Needs & Requirements	13:30	14:30	Hybrid session	Andalucia 3
IPS4SE - Integrated Product Support (GfSE - Working group)	13:30	14:30	Hybrid session	Andalucia 6
Knowledge Systems WG	13:30	15:30	Hybrid session	España 3
MBSE Integration Forum (MBSE-iF)	13:30	15:00	Hybrid session	España 5
MBSE Patterns WG	13:30	16:30	Hybrid session	España 2
TechOps Leaders Meeting	13:30	15:30	Closed session	Sevilla 2
Risk Management WG - Information Session	14:30	16:00	Hybrid session	Andalucia 3
RSWG Work Session	14:30	18:00	Hybrid session	Andalucia 6
TWG + Infrastructure WG	14:30	17:30	Hybrid session	Andalucia 5
Break	15:30	16:00	In-person session	Foyer
MBSE Integration Forum (MBSE-iF)	15:30	16:30	Hybrid session	España 5
MBSE Working Group/Chapter Presentations	15:30	17:30	Hybrid session	Sevilla 1
SE4Indus: New WG presentation, Draft of Primer review	15:30	18:00	Hybrid session	Sevilla 2
Academic Equivalency Roundtable Discussion	16:00	18:00	Hybrid session	Andalucia 2
Biological Ecosystems as Quantitative System Design Inspiration for Resilient and Sustainable Human Networks	16:00	17:30	Hybrid session	Triana 1
Configuration Management WG	16:00	18:00	Hybrid session	Triana 2
Fellows Selection Committee Meeting	16:00	18:00	Closed session	Andalucia 4
Guide to Model-based Needs & Requirements	16:00	17:00	Hybrid session	Andalucia 3
HSI in Early Stage SE	16:00	18:00	Hybrid session	Cartuja
Project Wildfire Workshop	16:00	18:00	Hybrid session	España 4
System Adaptability: Recent Use Cases and Studies	16:00	18:00	Hybrid session	España 3
TLI Topical Engagement: Ascending into Leadership	16:00	17:30	Closed session	Triana 3
MBSE Integration Forum (MBSE-iF)	16:30	18:00	Hybrid session	España 5
Automotive #3	17:00	18:00	Hybrid session	Andalucia 7
Complex System WG - Guidance for Using 'Complexity' and Related Terms	17:00	18:00	Hybrid session	España 2
Standards Department Yearly Meeting	17:00	18:00	Hybrid session	Andalucia 3
MBSE social with Propeller Hat Awards	18:00	19:00	MBSE Workshop Participants	Atrio I

Meeting by Day (Monday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Systems Thinking Roundtable STRT	07:00	08:00	In-person session	España 4
Virtual Systems Thinking Roundtable STRT	07:00	08:00	Hybrid session	Virtual
Competency WG	08:00	10:00	Hybrid session	Andalucia 4
Corporate Advisory Board Meeting	08:00	17:00	Closed session	Sevilla 1
Decision Analysis WG	08:00	10:00	In-person session	Andalucia 7
IS2025 TPC Meeting	08:00	17:00	Closed session	Andalucia 8
OpenMBEE and SysML v2: Demonstration and Workshop	08:00	12:00	Hybrid session	España 3
SE/MBSE for Sustainability - Building a sustainability Task Force	08:00	12:00	Hybrid session	Triana 3
Services Committee Meeting	08:00	10:00	Hybrid session	Andalucia 2
Theme Workshop: Digital Twin	08:00	10:00	Hybrid session	Sevilla 2
WG Marketplace	08:00	18:00	In-person session	Atrio III
MBSE Integration Forum (MBSE-iF)	09:00	10:00	Hybrid session	España 5
SysML v2 Introductory Training	09:00	12:00	In-person session	Triana 4
Building an EMPIRE: Combined Project Management and Systems Engineering	09:30	10:30	Hybrid session	España 4
Asia & Ocenia Sector 3 Meeting	10:00	12:00	Hybrid session	Andalucia 2
Break	10:00	10:30	In-person session	Foyer
FuSE V&R Workstream meeting	10:00	12:00	Hybrid session	Andalucia 7
HSI WG Primer Writing	10:00	12:00	Hybrid session	Cartuja
AI4RE Meeting	10:30	12:00	Hybrid session	Triana 2
Competency WG	10:30	12:00	Hybrid session	Andalucia 4
Decision Making Tools for Systems Engineers	10:30	12:00	Hybrid session	Andalucia 5
Guide to Model-based Needs & Requirements	10:30	11:30	Hybrid session	Andalucia 3
MBSE Integration Forum (MBSE-iF)	10:30	12:00	Hybrid session	España 5
Theme Workshop: Digital Twin	10:30	12:30	Hybrid session	Sevilla 2
EMEA Marketplace Lunch	12:00	13:30	In-person session	Atrio III
AI4RE Meeting	13:30	15:30	Hybrid session	Triana 2
Automotive WG	13:30	15:30	Hybrid session	Andalucia 7
Empowering Systems Focused Leadership Using Large Language Models	13:30	15:30	Hybrid session	Andalucia 3
IWV WG - Systems Integration Guide/ Verification guidance	13:30	17:30	Hybrid session	Andalucia 6
Knowledge Systems WG	13:30	15:30	Hybrid session	Andalucia 2
MBSE Integration Forum (MBSE-iF)	13:30	15:30	Hybrid session	España 5
Platform Training Session for Working Groups Using SE Lab	13:30	14:30	Hybrid session	Triana 4
Project Wildfire Workshop	13:30	15:30	Hybrid session	Andalucia 4

Meeting by Day (Monday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Sectors I, II, III Leadership All-Hands Meeting	13:30	14:30	Hybrid session	España 2
SysML v2 Transition Planning Working Session	13:30	18:00	In-person session	Cartuja
Theme Workshop: Digital Twin	13:30	15:30	Hybrid session	Sevilla 2
De-risking Complex Problems	14:00	15:30	In-person session	Triana 1
DEIXWG	14:00	16:00	Hybrid session	Andalucia 5
Heuristics for the Measurement Working Group	14:00	15:00	Hybrid session	Triana 3
SE4Indus: Road-map, new-members presentation, closure	14:00	15:30	Hybrid session	España 4
MBSE Patterns Working Group Meeting	14:30	17:00	Hybrid session	España 2
MBX/Digital Ecosystems & OpenMBEE Workshop	14:30	18:00	Hybrid session	España 3
Natural Systems Working Group	14:30	16:00	Hybrid session	Triana 4
SysML v2 for PLE: Preparing the Digital Guide.	14:30	16:00	Hybrid session	Andalucia 1
Break	15:30	16:00	In-person session	Foyer
System Adaptability: Recent Use Cases and Studies	15:30	18:00	Hybrid session	Triana 3
AI4RE Meeting	16:00	18:00	Hybrid session	Triana 2
Automotive & Systems And Software Interface WGs common meeting	16:00	18:00	Hybrid session	Andalucia 7
Fellows	16:00	18:00	Hybrid session	Andalucia 4
Heuristics Meeting	16:00	18:00	Hybrid session	Andalucia 2
MBSE Integration Forum (MBSE-iF)	16:00	18:00	Hybrid session	España 5
NAFEMS INCOSE Systems Modeling & Simulation Community Meeting	16:00	18:00	Hybrid session	Andalucia 3
SEBoK Analysis of Standards Team	16:00	18:00	Closed session	España 4
Social and Socio-Technical Systems in SE: General Cases	16:00	18:00	Hybrid session	Triana 4
Theme Workshop: Digital Twin	16:00	18:00	Hybrid session	Sevilla 2
TWG + Infrastructure WG	16:00	18:00	Hybrid session	Andalucia 5
Unleashing Your Leadership Potential: Inspired by 'I Am Remarkable'	16:00	18:00	Hybrid session	Andalucia 1
Corporate Advisory Board Reception (by invitation only)	17:00	18:30	In-person session	España 1
EWLSE/DEI Reception	18:00	19:00	Upon invitation	Acceso Piscina

Meeting by Day (Tuesday)

Meeting Name	Time Start	Time End	Meeting Listing	Room
Cultural Connect: Morning Walk in Seville	07:00	08:00	In-person session	Lobby
Systems Thinking Roundtable STRT	07:00	08:00	In-person session	España 4
Virtual Systems Thinking Roundtable STRT	07:00	08:00	Hybrid session	Virtual
IS2025 TPC Meeting	08:00	12:00	Closed session	Andalucía 8
SE Lab Vendor Spotlight and Training	08:00	12:00	In-person session	España 3
SE/MBSE for Sustainability - Building a sustainability Task Force	08:00	12:00	Hybrid session	Triana 3
SEBoK & WG Partnership Updates	08:00	10:00	Hybrid session	España 4
WG Marketplace	08:00	14:30	In-person session	Atrio III
Architecture WG	09:00	12:00	Hybrid session	Andalucía 3
Complex Systems Working Group - Bridge Team Insight Magazine Coordination Meeting	09:00	10:00	Closed session	Andalucía 6
OOSEM WG	09:00	12:00	Hybrid session	Andalucía 5
Small Business Systems Engineering	09:00	10:00	Hybrid session	Andalucía 4
TIMLM and ASD-SSG Planning Session	09:00	10:30	Closed session	Andalucía 7
Break	10:00	10:30	In-person session	Foyer
Society 5.0 and Societal Systems	10:00	12:00	Hybrid session	Cartuja
WG Leaders Meeting	10:00	12:00	Closed session	España 4
AI WG Leadership Meeting	10:30	12:00	Closed session	Andalucía 7
TIMLM - DEIX Collaboration Meeting	10:30	12:00	In-person session	Andalucía 6
CIPR WG Business Meeting	11:00	12:00	Hybrid session	Andalucía 4
Closing Plenary	12:00	13:00	Hybrid session	Sevilla 1+2
Networking Lunch Reception	13:00	15:00	In-person session	Atrio III
Platform Training Session for Working Groups Using SE Lab	13:30	15:30	Hybrid session	Andalucía 7

INCOSE Corporate Advisory Board

(status as of January 13, 2025)

Member Organizations & Representatives

Chair: Mike Dahlberg, *KBR*

Co-Chair: Robert Bordley, *University of Michigan*

A

Aerospace Corporation, The *Ryan A. Noguchi*
Airbus *Marco Ferrogali*
AM General LLC *Michael Green*
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